

Proposed Workshop Agenda	
Day 1: Thursday, 20 February 2025	
09:00 – 09:30 AM	<b>Registration</b>
09:30 – 09:45 AM	<b>Opening Remarks</b> <i>Per Borjegen, Principal Education Specialist, SG-HSD, ADB HQa</i> Welcome remarks, objectives of the workshop, and overview of the agenda.
09:45 – 10:00 AM	<b>Pre-Test &amp; Ice Breaker</b> <i>Khuram Butt, Senior Project Officer (Education and Skills Development), PRM</i>
10:00 – 10:45 AM	<b>Session 1: Overview of ADB Lending Modalities</b> <i>Per Borjegen (in-person); Takuya Hoshino, Senior Planning and Policy Specialist, SPBP (virtual)</i> - Overview of ADB's lending modalities for public sector, including project loans, policy-based loans, results-based lending (RBL), and sector development program (SDP). - Introduction to the unique features of RBL and SDP: focus on results, program alignment, and sector-wide strategies.
10:45 – 11:30 AM	<b>Session 2: RBL Framework</b> <i>Brian Chin and Christine Montoya (virtual); Per Borjegen (in-person)</i> - Key components of RBL: government ownership, program alignment, and use of country systems. - Explanation of how RBL disbursements are tied to measurable results through disbursement-linked indicators (DLIs). - Advance lending and prior results in RBL—allowing disbursements for results achieved before program effectiveness to incentivize early action.
11:30 – 11:45 AM	<b>Tea Break</b>
11:45 – 12:15 PM	<b>Session 3: Overview of SDP and Examples</b> <i>Takuya Hoshino (virtual)</i> - Introduction to the SDP framework and objectives. - Key components of SDP: policy reforms, sector-wide strategies, and investment planning. - Disbursements against policy reforms and tranche conditions during implementation. - Examples of ADB-supported SDP projects, including lessons learned from their design and implementation.
12:15 – 01:00 PM	<b>Session 4: Interactive Activity on SDP Challenges and Solutions</b> <i>Takuya Hoshino (virtual)</i> - Participants work in small groups to brainstorm challenges and propose solutions for specific aspects of SDP projects (e.g., policy reforms, financing, stakeholder engagement). - Facilitator guides discussion and provides feedback during group presentations. - Key takeaways shared and consolidated.
01:00 – 02:00 PM	<b>Lunch</b>
02:00 – 03:00 PM	<b>Session 5: Developing Results Frameworks</b> <i>Per Borjegen; Osman Mirza, M&amp;E Consultant</i> - Overview of program results frameworks, including outcomes, outputs, and intermediate results. - Guidance on distinguishing between Disbursement-Linked Indicators (DLIs) and program actions, with criteria for selection and practical examples. - Designing DLIs: Examples of effective and ineffective indicators. - Practical steps to align indicators with program objectives and beneficiary needs.
03:00 – 04:00 PM	<b>Session 6: Case Study RBL Program</b> <i>Naveed Akbar BISP (in-person); Zubaida Mustafa, Project Officer, PRM, Jinqiang (JC) Chen, Urban Development Specialist (Climate Change) (requested)</i>

	<ul style="list-style-type: none"> <li>- ISDPDP RBL</li> <li>- Guangxi RBL (<i>requested JC as speaker</i>)</li> <li>- KP Health RBL</li> </ul>
<b>Day 2: Friday, 21 February 2025</b>	
09:30 – 09:45 AM	<b>Opening Remarks – Sofia Shakil, Director, SG-HSG</b> Welcome remarks, objectives of the workshop, and overview of the agenda.
09:45 – 11:00 AM	<b>Session 7: Project Readiness and Due Diligence for RBLs</b> <b>Cristine Montoya</b> (v); <b>Per Borjegen</b> ; <b>Khuram Butt</b> ; <b>Bisma Husen</b> , Principal Procurement Specialist; Muhammad Rehan, Consultant; <b>Sohail Iqbal</b> , Financial Management Officer, PRM; <b>Jose Tiburcio Nicolas</b> , Principal Social Development Specialist, Office of Safeguards (v); <b>Samina Sabir</b> , Gender Officer (v); <b>Hiz Jamali</b> , Senior Climate Change Officer (v); <b>Shazia Shahid</b> , Environmental Specialist, PRM (v) <ul style="list-style-type: none"> <li>- Overall concept of readiness and due diligence (recap of Day 1, session 2)</li> <li>- Approved sector plan, approval of concept paper</li> <li>- Key components of project readiness: institutional capacity, financial management systems, and procurement readiness.</li> <li>- Due diligence requirements: risk assessments, financial assessments, and alignment with national systems.</li> <li>- Integration of safeguards: overview of environmental and social safeguards and their application in RBL</li> </ul>
11:00 – 11:15 AM	<b>Tea Break</b>
11:15 – 01:00 PM	<b>Session 8: Design, Implementation, Monitoring and Challenges in RBLs</b> Per Borjegen; Naveed Akbar; Mansoor Ali Masood; Khuram Butt; Zubaida Mustafa <ul style="list-style-type: none"> <li>- Best practices for effective implementation of RBL programs.</li> <li>- Strategies for real-time monitoring and tracking progress of DLIs.</li> <li>- Tools for program monitoring and adaptive management.</li> <li>- Examples of successful (and challenged) implementation and monitoring practices from Pakistan.</li> </ul>
01:00 – 02:30 PM	<b>Lunch and Friday Prayer</b>
02:30 – 03:30 PM	<b>Session 9: Group Exercise on Developing DLIs</b> <b>Osman Mirza</b> ; with project team facilitation <ul style="list-style-type: none"> <li>- Hands-on activity: participants design 2–3 DLIs based on a sample RBL project scenario.</li> <li>- Focus on creating SMART indicators aligned with program design/objectives; DLIs and protocols</li> <li>- Group presentations and peer feedback.</li> <li>- Wrap-up with facilitator's tips for effective DLI design.</li> </ul>
03:30 – 04:00 PM	<b>Session 10: Combined Audit Session</b> <b>Sohail Iqbal</b> <ul style="list-style-type: none"> <li>- Overview of audit requirements for RBL and SDP programs.</li> <li>- <u>RBL focus</u>: detailed discussion on verifying DLI achievement, compliance with program agreements, and assessing the effectiveness of government systems (financial management, procurement, and monitoring).</li> <li>- <u>SDP focus</u>: overview of auditing policy reforms and investment components, ensuring expenditures align with sector strategies and compliance with procurement guidelines.</li> </ul>
04:00 – 04:30 PM	<b>Post-Test and Closing Remarks</b> Sofia Shakil <ul style="list-style-type: none"> <li>- Recap of key takeaways from the workshop</li> <li>- Post-test</li> <li>- Participants feedback and discussion.</li> <li>- Certificate distribution and closing remarks.</li> </ul>

