This is not an ADB material. The views expressed in this document are the views of the author/s and/or their organizations and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy and/or completeness of the material's contents, and accepts no responsibility for any direct or indirect consequence of their use or reliance, whether wholly or partially. Please feel free to contact the authors directly should you have gueries.



KEMENTERIAN KEUANGAN REPUBLIK INDONESIA





Strengthening of Project Loan Monitoring in Indonesia

Jakarta, 7 September 2022

MINISTRY OF FINANCE OF THE REPUBLIC OF INDONESIA DIRECTORATE GENERAL OF BUDGET FINANCING AND RISK MANAGEMENT DIRECTORATE OF EVALUATION, ACCOUNTING AND SETTLEMENT





- 1. Project Financial Reporting and Audit
- 2. Project Loan Monitoring and Evaluation







Project Financial Reporting and Audit

Kementerian Keuangan Republik Indonesia Direktorat Jenderal Pengelolaan Pembiayaan dan Risiko





GENERAL POLICY PROJECT FINANCIAL STATEMENTS (PFS)

Project Financial Statements are Special Purpose Report for fulfilling the obligation stated in Loan/Grant Agreement

> One Time Submission

One Time Audit (Annual)

Ontime Reporting and Audit Qualified Reporting= Unqualified Audit Opinion





2



REPORTING AND AUDIT STANDARD

Ministry of Finance has actively formulating policies and standard for PFS reporting and audit quality.





AUDITEE

Auditor's concern about PFS reporting and audit has been addressed and PMU has submitted PFS on time, hence the audit report could also timely published



Better understanding for PFS reporting and audit would lead to Unqualified opinion from Auditor





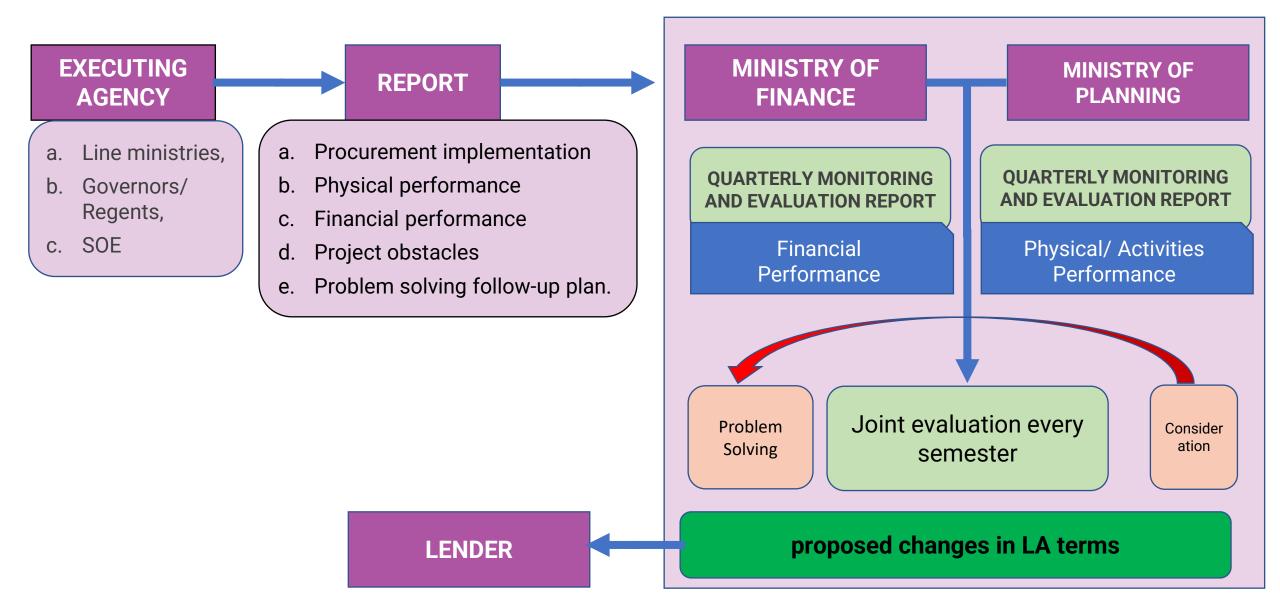


Project Loan Monitoring and Evaluation

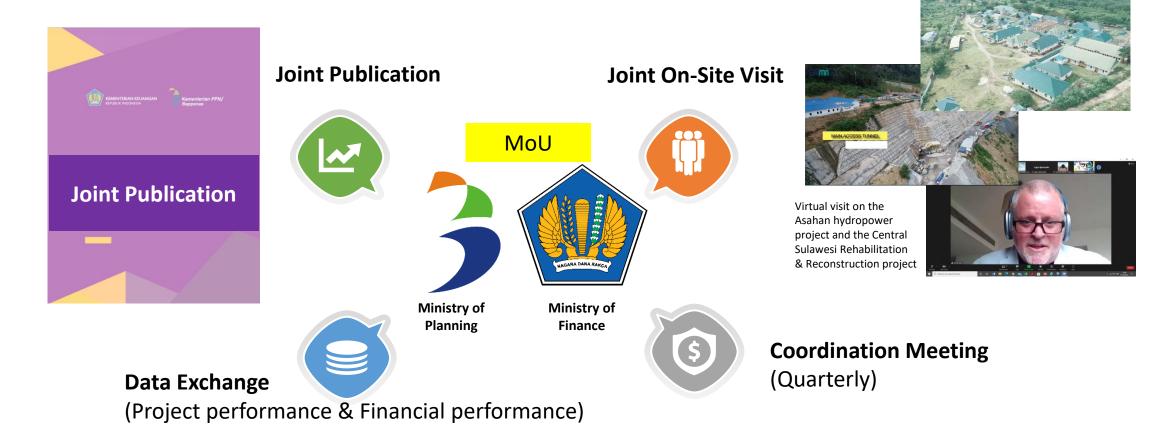
Kementerian Keuangan Republik Indonesia Direktorat Jenderal Pengelolaan Pembiayaan dan Risiko

Project Loan Monitoring and Evaluation Process





Joint Monitoring and Evaluation between Ministry of Finance and Ministry of Planning (Bappenas)



djppr

The objective of MoU between MOF dan Bappenas:

improving the quality and validity of reports on the implementation of activities financed by External Loan and Grant.

Early Warning for Project Delays



An early warning notification letter is submitted to EA To detect possible project delays/ slow disbursements



Experiencing the closing of the validity period in the next 2 (two) quarters from the current quarter



The availability period has ended but there are still funds left that have not been withdrawn



Not effective yet and/or unfulfilled first withdrawal requirements



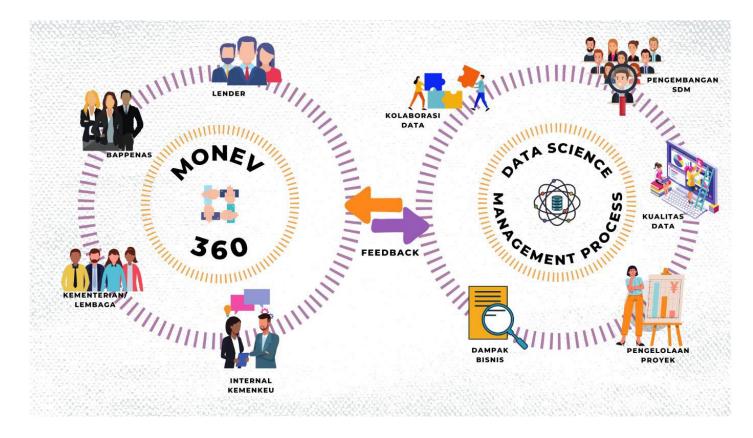
Effective but no withdrawals yet

Follow up:

- 1. Encouraging EA to accelerate the project performance
- 2. Facilitate EA to solve project problems
- 3. Propose changes in the LA terms: disbursement period, funds allocation, and partial cancellation, etc

Data Analytics to Predict Projects Delay





- 1. Monev 360 collaboration (Line Ministries, Bappenas, Lenders, Ministry of Finance) for the implementation of Data Analytics tools in project planning and implementation.
- 2. By collaborating with the use of the same tools, there will be a common understanding of the risks of implementing projects financed by loans, where the risk of additional costs that arise is expected to be known by all parties involved in loan management.

Indonesia's Experience to Avoid Project Delays



Prevent additional costs due to project delays

- 1. Project Financial Reporting and Auditing to improve transparency and accountability of project management
- 2. Strenghtening Projects Loan Monitoring and Evaluation:
 - Joint monitoring and evaluation between Ministry of Finance and Ministry of Planning (Bappenas)
 - Develop early warning and data analytics to predict project delays.





© 2022

Directorate General of Budget Financing and Risk Management Ministry of Finance of The Republic of Indonesia Gedung Frans Seda Jalan Dr. Wahidin Raya No. 1 Jakarta Tel. 021-3864778; Fax. 021-3843712 www.djppr.kemenkeu.go.id