



# France BUSINESS OPPORTUNITIES SEMINAR 7 October 2020



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# **Overview**

- 1. ADB operations & top suppliers
- 2. ADB procurement framework
- 3. Bidding strategies
- 4. Identifying opportunities



# ADB Operations & Top suppliers



# **Overview of ADB Operations**

#### Main instruments:

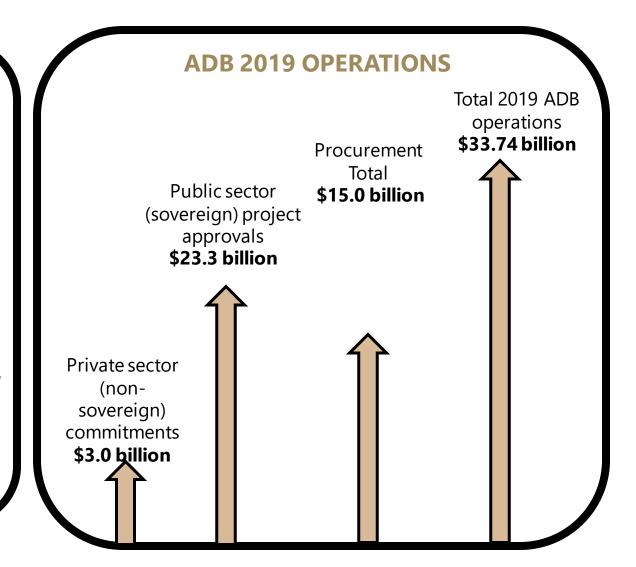
- Loans and grants
- Technical assistance
- Equity and guarantees

#### **Delivered through:**

- ADB's own resources (ordinary; concessional; special funds)
- Cofinancing

#### Focused on: "Finance ++"

 Leveraging cofinance, policy advice, knowledge, provision, and capacity development







# **TYPES OF BUSINESS OPORTUNITIES**

#### **Goods and civil works (through EAs)**







**~4000** contracts in 2018

#### **Consulting services (through ADB or EAs)**





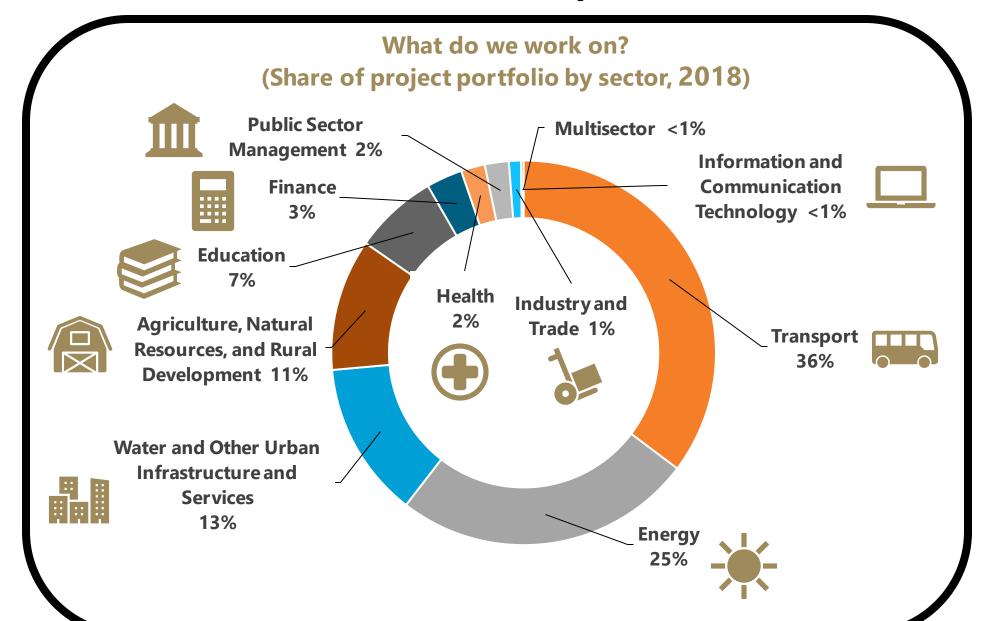


**~5000** contracts in 2018





# **Overview of ADB Operations**







# Overview of ADB Operations as of 2018







# **Overview of ADB Operations**



Who do we support?

Our 46 DMCs: their governments & private sector

To support our clients, we work with:

- Private sector
- NGOs and CBOs
- Foundations
- Academia & think tanks
- Donors & international organizations



Our 5 biggest borrowers in 2019:

India, China, Pakistan, Bangladesh, Indonesia



# **TYPES OF OPPORTUNITIES**

## Supply of goods

Machinery, equipment, computers, furniture

#### Civil works

Roads, railways, bridges, irrigation canals, schools, power plants, pump stations, water treatment plants, heating plants, airports, etc.

## Consulting services

 Site supervision (PMC), Project preparation & implementation, knowledge products, staff consultants

## Non-consulting services

Surveys, training, translation, event management





# **Top Suppliers by Member State**

Procurement Ranking – Goods				
	2017	2018	2019	2020 (Jan-Jul)
1	PRC	PRC	IND	IND
2	IND	BAN	PRC	PRC
3	SWE	IND	USA	INO
4	INO	SWE	VIE	TUR
5	BAN	VIE	BAN	UZB





# **Top Suppliers by Member State**

Procurement Ranking – Works				
	2017	2018	2019	2020 (Jan-Jul)
1	PRC	PRC	PRC	IND
2	IND	IND	IND	PRC
3	KOR	BAN	INO	PHI
4	BAN	GER	BAN	BAN
5	VIE	INO	PAK	PAK





# **Top Suppliers by Member State**

Procurement Ranking – Consulting Services				
	2017	2018	2019	2020 (Jan-Jul)
1	AUS	KOR	IND	IND
2	KOR	UKG	AUS	AUS
3	IND	IND	GER	KOR
4	USA	FRA	USA	UKG
5	UKG	AUS	FRA	INO





# **Top Suppliers by Amount**

## Top 5 Suppliers of Goods (2017–July 2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	BEML LTD.	2	545.27
2	ABB GROUP	10	256.90
3	TBEA CO. LTD.	6	196.33
4	PROGRESS RAIL LOCOMOTIVE INC.	1	135.34
5	CHINA NATIONAL TECHNICAL IMPORT & EXPORT CORP.	1	134.63





# **Top Suppliers by Amount**

## Top 5 Suppliers of Works (2017–July 2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	SIEMENS AG	20	833.94
2	LARSEN & TOUBRO LTD.	21	702.27
3	CHINA RAILWAY CONSTRUCTION CO. LTD.	27	494.56
4	CHINA RAILWAY ENGINEERING CORP.	16	479.37
5	POWER CONSTRUCTION CORP. OF CHINA	30	433.39





# **Top Suppliers by Amount**

### **Top 5 Consulting Services Firms (2017–July 2020)**

	Name	No. of Contracts	ADB Amount (\$ million)
1	SMEC INTERNATIONAL PTY. LTD.	31	155.07
2	EGIS INTERNATIONAL	31	82.04
3	KOREA CONSULTANTS INTERNATIONAL CO. LTD.	4	54.53
4	OVE ARUP & PARTNERS INTERNATIONAL LTD.	7	54.37
5	DONGSUNG ENGINEERING CO. LTD.	6	29.84





# SUPPLIERS / CONTRACTORS 2015-2019

TOP 5 CONTRACTORS/SUPPLIERS
GOODS, WORKS AND RELATED SERVICES CONTRACTS UNDER ADB LOAN AND GRANT PROJECTS
1 January 2015 - 31 December 2019

#### **FRANCE**

		ADB
		financed
		amount
Contractor	Sector	(\$ million)
VCGP - BESSAC (JV)	WUS	70.32
GE Hydro (FRA) & GE Renewak	ENE	60.17
<b>Alcatel Submarine Networks</b>	ICT	15.78
Akuo Energy S.A.S.	ENE	15.63
Safran Identity and Security	ICT	5.85
Others		12.55
Total		180.30





# **CONSULTANTS 2015-2019**

#### **TOP 5 CONSULTANTS**

CONSULTING SERVICES CONTRACTS UNDER ADB LOAN, GRANT AND TECHNICAL ASSISTANCE PROJECTS
1 January 2015 - 31 December 2019

#### **FRANCE**

		ADB
		financed
		amount
Consultant	Sector	(\$ million)
	ANR, TRA,	
EGIS International	WUS	97.58
Safege (Société Anonyme Française d' Etude de	TRA, WUS	23.15
	ANR, EDU,	
Sofreco (Societe Française de Realisation d' Etc	ENE, TRA	20.99
Coyne et Bellier & Endustriyel Elektrik Maden I	ENE	10.52
Conseil Santé S.A.	HLT	5.76
Individual Consultants		11.11
Others		25.37
Total		194.47



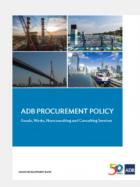
# 2 ADB Procurement Framework



## **ADB's Procurement Frameworks**

#### For projects with concept papers approved on or after 1 July 2017

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030.



**ADB Procurement Policy** 



Procurement Regulations for ADB Borrowers

For projects with concept papers approved before 1 July 2017

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.



**Procurement Guidelines** 



Guidelines on the Use of Consultants







# **ADB's Procurement Principles**

Principles		Outcomes
llud	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
Economy		Using price, quality, and any nonprice attributes to deliver viable projects.
	Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.





Country and Sector/Agency Procurement Risk Assessment

#### Feedback or Evaluation

Project Completion Report Contract Close Lessons Learned

Quality

Project Conceptualization

Transaction Technical Assistance Procurement Risk Categorization

Implementation and Contract Management Contract Management Plan PROCUREMENT CYCLE

**Procurement Planning** 

Procurement Plan
Project Procurement Risk
Assessment
Project Administration Manual

Contract Award

Honey for Fairne

**Bidding** 

ransparenc

**Bidding Documents** 



**Bid Evaluation** 

**Evaluation Reports** 



# How we procure

### **Roles and Responsibilities**

- The Borrower (Executing Agency (EA)) is responsible to procure most goods, works, and services
- ADB also procures some services and goods itself to support its borrowers through technical assistance grants (TA) and staff consulting
- ADB reviews the procurement activities of EAs to ensure compliance with ADB's Procurement Policy and Procurement Regulations for Borrowers
- Open competitive bidding is the preferred option
- Technical and financial bid elements





# BUSINESS OPPORTUNITIES

# **ADB Procurement System**

#### **ADB Procurement Documents**

Prequalification

Goods

Works (Large and Small Contracts)

Plant: Design, Supply, Install

Information Technology Products and Services (New)

Design-Build-Operate (New)

Request for Quotations (Goods and Works)

**Consulting Services** 

Non-consulting Services (New)



# **ADB Procurement System**

#### **ADB Procurement Methods**

- Open Competitive Bidding
- Limited Competitive Bidding
- Request for Quotations
- Framework Agreement (consulting) New
- Electronic Reverse Auction New
- Direct Contracting
- Force Account
- Procurement from Specialized Agencies
- Procurement in Fragile Conflict-Affected and Emergency Situations New

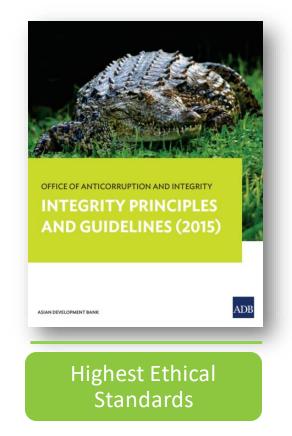
- Procurement Agents
- Support to Government for Public-Private Partnerships
- Procurement of High-Level Technology New
- Community Participation in Procurement
- Procurement under Loans Guaranteed by ADB
- Procurement in Loans to Financial Intermediaries

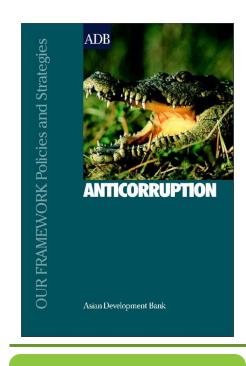




# **ADB's Anticorruption Policy & Guidelines**

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or –supported activity.





Zero Tolerance



# 3 Bidding Strategies





# Tips for winning ADB-financed assignments

- Collect relevant business intelligence network!
- Focus on performance and reputation for successful work
- Express interest
- Understand the country, project, and client requirements
- Position yourself to your competitive advantage
- Study the bidding documents and understand the selection method and evaluation criteria
- Engage partnership with firms likely to be shortlisted
- Prepare a responsive and strong technical proposal
- Seek clarifications in writing
- Be ready for possible bid extensions or amendments





## What NOT to do

- Failure to disclose conflict of interest (e.g., employees from EA included in a proposal)
- Firm or JV partners not from an ADB member country
- Submitting proposal late
- Failure to respond to client requirements
- Conditional bids
- Incomplete/noncompliant bids, e.g., missing bid security, letter of bid not signed, JV agreement missing, bid envelopes not properly marked, etc.
- Integrity violations in the bidding process

When in doubt, always seek written clarification





# **Debriefing and Complaints**

# Debriefing:

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint.
- Debriefings are an excellent learning opportunity for future bids!

# Complaints:

- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: <a href="https://www.adb.org/forms/complaints">https://www.adb.org/forms/complaints</a>

## How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud

# 4 Identifying Opportunities



# Identifying opportunities for contracts with project executing agencies and ADB: start at adb.org





CAREERS AND SCHOLARSHIPS

What We Look For

Career Opportunities

Visiting Fellow Program

Internship Program

Scholarship Program

Young Professionals Program

WHO WE ARE

BUSINESS CENTER

Consultants

Contractors and Suppliers

Governments

Executing and Implementing Agencies

Development Institutions

**Private Sector Partners** 

Civil Society/Non-government

Organizations

**Operational Procurement** 

WHAT WE DO

Institutional Procurement

Projects & Tenders

FOR INVESTORS

WORK WITH US

ADB Institute

News and Events

WHERE WE WORK

Investor Relations

ADB Green Bonds

ADB Water Bonds

3

2



# Consultants: Register in CMS (cms.adb.org)



#### **Consultant Management System**

Overview FAQ

#### Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

3. Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

#### Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

Login using your registered username and password. Username Password Login Login Assistance Note: ADB users can login using their Oracle username and password. Registration New user? Register now! Register as Consulting Firm Register as Individual Consultant Need Help? For inquiries regarding the system, please email

#### CMS SYSTEM UPDATE

cmshelp@adb.org.

Dear CMS Users,

🥍 Login

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from





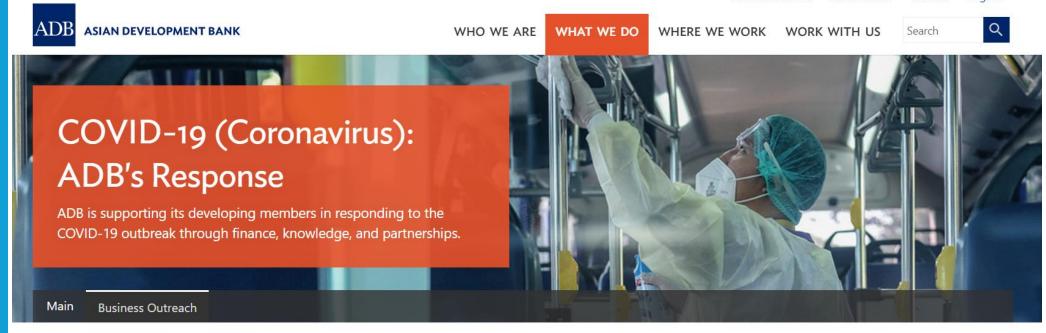
# Identifying opportunities for contracts with project executing agencies and ADB

- Country partnership strategies
- Country operations business plans
- Procurement plans
- General and specific procurement notices
  - Advance notices
  - Invitation for prequalification
  - Invitation for bids
  - Consulting services recruitment notice (CSRN)
- Hop-on opportunities
  - Prequalified contractors / consultants
  - Contracts awarded
- (ADB only) Institutional procurement notices





# **COVID-19 Opportunities**



★ > COVID-19 (Coronavirus): ADB's Response > ADB Business Outreach Activities for CO...



#### ADB Business Outreach Activities for COVID-19 Pandemic Response

Recognizing the urgency of the global coronavirus pandemic, ADB announced a \$20 billion package to address the immediate needs of its DMCs as they respond to COVID-19.

As part of the response, ADB has engaged with the international business community to:

- understand and connect with the global market and
- facilitate regional support for emergency procurement of COVID-19 related critical products.



https://www.adb.org/what-we-do/covid19-coronavirus/procurement





For more: adb.org

To join the community of ADB Consultants and Suppliers: 1) ADB Consultants Network:

https://www.linkedin.com/groups/3796524/

2) ADB Suppliers Network:

https://www.linkedin.com/groups/3796532/

**Also follow "ADB Business Center":** 

https://www.linkedin.com/showcase/adb-business-center/

Contact: Keiko Koiso, kkoiso@adb.org



